## 1 April, 3:00pm

# What is your leadership colour?

Prof. Paul Gandel



### STYLE INVENTORY

This is an informal survey, designed to determine how you usually act in everyday work related situations. The idea is to get a clear description of how you see yourself. On the answer sheet, circle A or B in each pair of statements below, which shows the one that MOST, describes you.

- 1. A) I'm usually open to getting to know people personally and establishing relationships with them.
  - B) I'm not usually open to getting to know people personally and establishing relationships with them.
- 2. A) I usually react slowly and deliberately.
  - B) I usually react quickly and spontaneously.
- 3. A) I'm usually guarded about other people's use of my time.
  - B) I'm usually open to other people's use of my time.
- 4. A) I usually introduce myself at social gatherings.
  - B) I usually wait for others to introduce themselves to me at social gatherings.
- 5. A) I usually focus my conversations on the interests of the people involved, even if that means straying from the business or subject at hand.
  - B) I usually focus my conversations on the tasks, issues, business, or subject at hand.
- 6. A) I'm usually not assertive, and I can be patient with a slow pace.
  - B) I'm usually assertive, and at times I can be impatient with a slow pace.
- 7. A) I usually make decisions based on facts or evidence.
  - B) I usually make decisions based on feelings, experiences or relationships.
- 8. A) I usually contribute frequently to group conversations.
  - B) I usually contribute infrequently to group conversations.

- 9. A) I usually prefer to work with and through others, providing support when possible.
  - B) I usually prefer to work independently or dictate the conditions in terms of how others are involved.
- 10. A) I usually ask questions or speak tentatively and indirectly.
  - B) I usually make empathic statements or directly expressed opinions.
- 11. A) I usually focus primarily on ideas, concepts, or results.
  - B) I usually focus primarily on persons, interactions, and feelings.
- 12. A) I usually use gestures, facial expression, and voice intonations to emphasize points.
  - B) I usually do not use gestures, facial expressions, and voice intonations to emphasize points
- 13. A) I usually accept others' points of view (ideas, feelings, and concerns).
  - B) I usually don't accept others' points of view (ideas, feelings, and concerns)
- 14. A) I usually respond to risk and change in a cautious or predictable manner.
  - B) I usually respond to risk and change in dynamic or unpredictable manner.
- 15. A) I usually prefer to keep personal feelings and thoughts private, sharing only when I wish to do to.
  - B) I usually find it natural and easy to share and discuss my feelings with others.
- 16. A) I usually seek out new or different experiences and situations.
  - B) I usually choose known or similar situations and relationships.
- 17. A) I'm usually responsive to others' agendas, interests, and concerns.
  - B) I'm usually directed toward my own agendas, interests and concerns.
- 18. A) I usually respond to conflict slowly and indirectly.
  - B) I usually respond to conflict quickly and directly.



### ANSWER SHEET

| 0           | G           | D           | I           |
|-------------|-------------|-------------|-------------|
| 1 <i>A</i>  | 1B          | 2B          | 2 <i>A</i>  |
| 3B          | 3 <i>A</i>  | 4 <i>A</i>  | 4B          |
| 5 <i>A</i>  | 5B          | 6B          | 6 <i>A</i>  |
| 7B          | 7 <i>A</i>  | 8 <i>A</i>  | 8B          |
| 9 <i>A</i>  | 9B          | 10B         | 10 <i>A</i> |
| 11B         | 11 <i>A</i> | 12 <i>A</i> | 12B         |
| 13 <i>A</i> | 13B         | 14B         | 14 <i>A</i> |
| 15B         | 15 <i>A</i> | 16 <i>A</i> | 16B         |
| 17 <i>A</i> | 17B         | 18B         | 18 <i>A</i> |

## So What's the Verdict????



| G+ | D, | is | your | total | <u>Red</u> | <u>Score.</u> |
|----|----|----|------|-------|------------|---------------|
|----|----|----|------|-------|------------|---------------|

O + D, is your total <u>Yellow Score</u>.

O + I, is your total <u>Blue Score</u>.

G + I, is your total White Score.

Your Dominate Color?

Secondary Color?

### Blue - SUPPORTER/RELATER

- Harmonizer
- Values acceptance and stability in circumstances
- Slow with big decisions; dislikes change
- Builds networks of friends to help do work
- Good listener; timid about voicing contrary opinions; concerned for others' feelings
- Easy-going; likes slow, steady pace
- Friendly & sensitive; no person in unlovable
- Relationship Oriented

### White - ANALYZER/THINKER

- Assessor
- Values accuracy in details & being right
- Plans thoroughly before deciding to act
- Prefers to work alone
- Introverted; quick to think and slow to speak; closed about personal matters
- Highly organized; even plans spontaneity!
- Cautious, logical, thrifty approach
- Thoughtful; no problem is too big to ponder
- Idea Oriented

### Yellow - PROMOTER/SOCIALIZER

- Entertainer
- Values enjoyment and helping others with the same
- Full of ideas and impulsive in trying them
- Wants to work to be fun for everyone
- Talkative and open about self; asks others' opinions; loves to brainstorm
- Flexible; easily bored with routine
- Intuitive, creative, spontaneous, flamboyant approach
- Optimist; nothing is beyond hope
- Celebration Oriented

### Red - CONTROLLER/DIRECTOR

- Commander
- Values getting the job done
- Decisive risk taker
- Good at delegating work to others
- Not shy but private about personal matters; comes on strong in conversation
- Likes to be where the action is
- Take charge, enterprising, competitive, efficient approach
- Fearless; no obstacle is too big to tackle
- Results Oriented

Survey taken from The Platinum Rule by Tony Alessandra, Ph.D. and Michael J. O'Connor Ph.D. New York, New York, Warner Brooks 1996